

GAS NATURAL SDG, S.A.

Gas Natural SDG, S.A., in compliance with the provisions of article 228 of the consolidated text of Act 24/1988, of 28 July, on the Securities Market, hereby notifies the National Securities Market Commission of the following

REGULATORY DISCLOSURE

Annual General Shareholders meeting. Chairman presentation

Please find enclosed the presentation of the Executive Chairman during the Annual General Shareholders meeting of the Company.

Madrid, June 27th, 2018

- 1 175th Anniversary
- **2** 2017 Results
- **3** 2018 to May
- 4 Agreements Proposed to the Board
- **5** General Principles Strategic Plan 2018-2022



175th Anniversary



175 years ago...

The fax from Alexander Bain

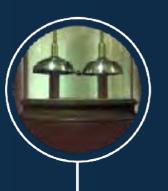
Electric bell of the University of Oxford

First fourstroke engine developed by Nikolaus Otto

First screw propeller ship SS Great Britain

First photographs of the moon by Louis Daguerre









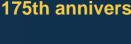


Agreements Proposed to the Board



No. 1 gas company in Spain:

Sociedad Catalana para el Alumbrado por Gas



1843 vs. 2018

1843 Barcelona

Sociedad Catalana para el Alumbrado por Gas

Declared activity: urban lighting of Barcelona

Share capital: 1,500 actions (6 million reales worth of fleece)

1850: **9,100** lighting points



General Principles Strategic Plan 2018-2022



1843 vs. 2018

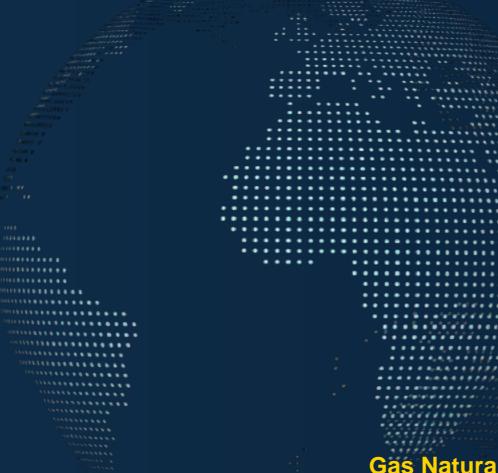
1843 Barcelona

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2018 Worldwide

Leading energy company in Spain and Latin America

Corporate, industrial and commercial presence: ~ 40 countries

Capitalisation: $\sim 22,000 \text{ M} \in \mathbb{R}$ Net profit 2017: $1,360 \text{ M} \in \mathbb{R}$ Assets: $\sim 47,000 \text{ M} \in \mathbb{R}$ Customers: $\sim 18 \text{ million}$

Gas Natural Fenosa has evolved into a leading energy company worldwide and faces the future from a position of strength



2017 Results



Global Environment

Macroeconomics

175th anniversary

- Improvement in advanced economies
- •China, engine for global growth
- Rising interest rates in the U.S.
- Stock market growth
- Greater political uncertainty in several countries

| GDP | +3.8% |
|-----------|-------|
| Inflation | +3.0% |

Energy

- Bonn Summit ratifies 2015 Paris Agreement commitments
- Rise in oil prices +24%
- Low energy prices in the U.S. due to shale gas

General Principles Strategic Plan 2018-2022

Energy demand +2.1%

Gas Demand +3.0%

Electricity demand +3.1%



Spanish Environment

Macroeconomics

- Strong economic growth GDP +3,1%
- Rise in inflation +2,0%
- Increased political instability

+3.1% **GDP** +2.0% Inflation

Energy

- Abnormally "dry" year
- Increased electricity pool prices
- Increased combined cycle operation +32%
- New allocation of renewable energy **8 GW** (2/3 total auctions)
- Electrical energy from renewable sources 17%



+1.6% **Energy demand** +9.0% Gas demand +1.1% **Electricity demand**





Latam Environment

Macroeconomics

- Growth recovery and inflation
- Currency appreciation in Chile and Brazil, and depreciation in Mexico
- Change of president in Chile and end of legislative period Colombia, Mexico and Brazil

| | * | * | <u> </u> |
|-------------------------------|-------|----------|----------|
| GDP | +1.5% | +2.0% | +1.0% |
| Inflation | +2.2% | +6.0% | +3.5% |
| Currency fluctuation vs. euro | +2.2% | -2.8% | +6.9% |

Energy

- Affected by multiple natural disasters
- Continued deregulation in Mexico
- Integral tariff review of gas in Argentina
- Start of negotiations Chile and new regulatory period Brazil

| | * | | • |
|-------------------------|-------|-------|-------|
| Energy demand | +1.9% | -2.9% | +0.5% |
| Gas demand | +1.7% | -4.6% | +1.6% |
| Electricity performance | +1.2% | -1.7% | +2.1% |

General Principles Strategic Plan 2018-2022

Gas and Electricity

Gas commercialisation

175th anniversary

378 TWh

+9.3%

Electricity commercialisation

36 TWh

-4.1%

Electricity generated

46 TWh

+0.1%

Increased gas commercialisation in deregulated markets

Spain Electricity affected by exceptional weather conditions

Allocation 1,000 MW of **new renewable energy** in Spain

Start of photovoltaic operations in Brazil

Impact of **natural disasters** in Puerto Rico (hurricane) and Mexico (earthquakes)



Infrastructure

175th anniversary

Gas distribution

425 TWh

+9.2%

Gas distribution supply points

10,5 millions

+2.6%

Electricity distribution

68 TWh

+1.0%

Electricity distribution supply points

7.5 millions

-1.7%

Nedgia has over 5.3 million customers and 53,000 km of network

Smart meter rollout in **Spain 96%** complete (3.5M)

Additional gas distribution permits in Mexico

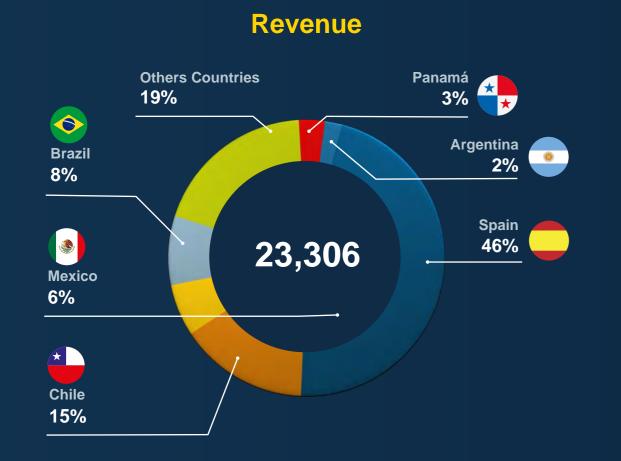
Comprehensive regulatory review in Argentina

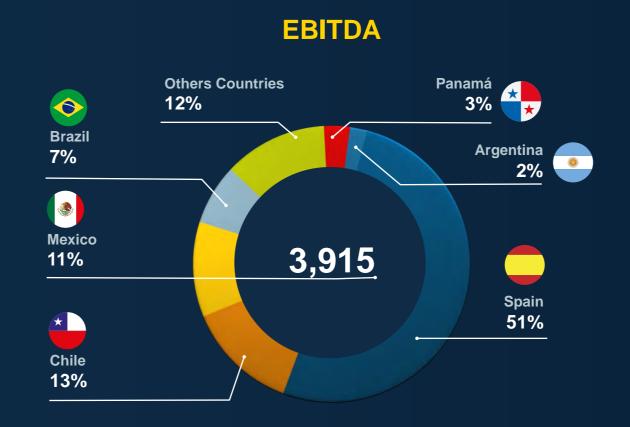
Corporate restructuring of CGE Chile

Sales Agreements with a minority share in Nedgia (20%), Italy (100%) and Colombia gas distribution (59.1%)

Impact of **natural disasters** in Chile (fires) and Moldova (snow)

Geographical Breakdown of the Business (M€)





Spain represents around 50% of the business in terms of revenue and EBITDA

Consolidated Income Statement (€M)

| | 2017 | 2016 | % |
|------------------------------------|----------|----------|--------|
| Income | 23,306 | 21,908 | 6.4% |
| Energy costs | (16,679) | (14,611) | 14.2% |
| Gross margin | 6,627 | 7,297 | -9.2% |
| Expenses and taxes | (2,712) | (2,633) | 3.0% |
| EBITDA | 3,915 | 4,664 | -16.1% |
| Amortisation, provisions and other | (1,803) | (1,900) | -5.1% |
| Net financial profit/loss | (699) | (815) | -14.2% |
| Associated and discontinued income | 474 | 95 | - |
| Taxes | (190) | (333) | -42.9% |
| Non-controlling interests | (337) | (364) | -7.4% |
| Net profit | 1,360 | 1,347 | 1.0% |

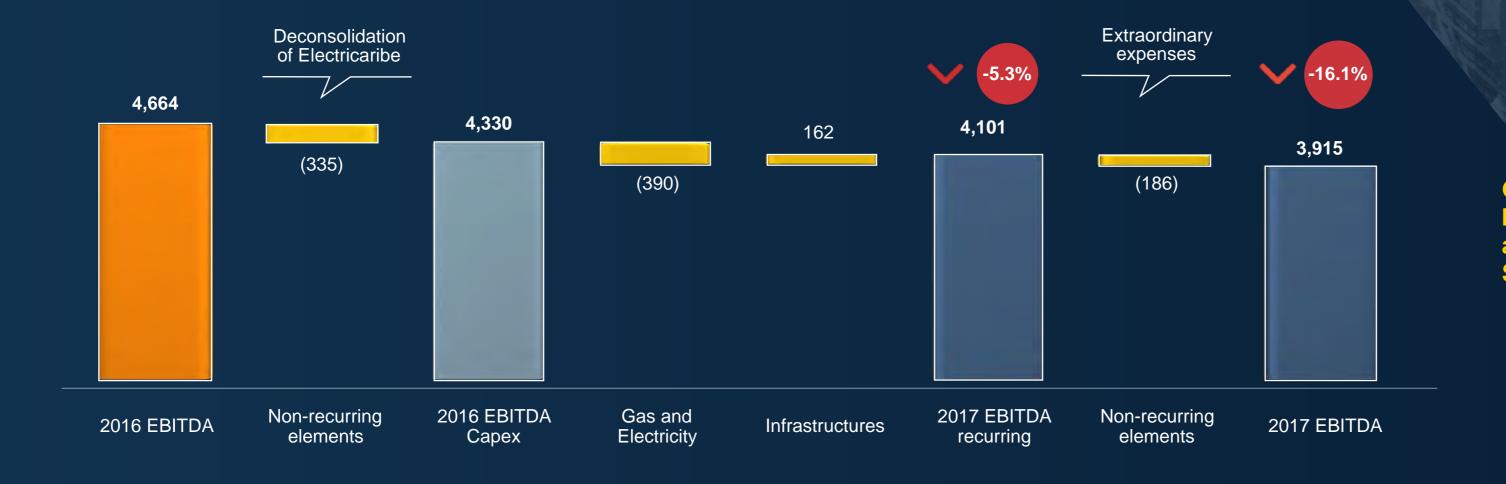
Lower margins in the Gas and Electricity business in Spain

Lower financial costs due to financial management of the debt

Net profit reached 1,360 €M (+0.1%)



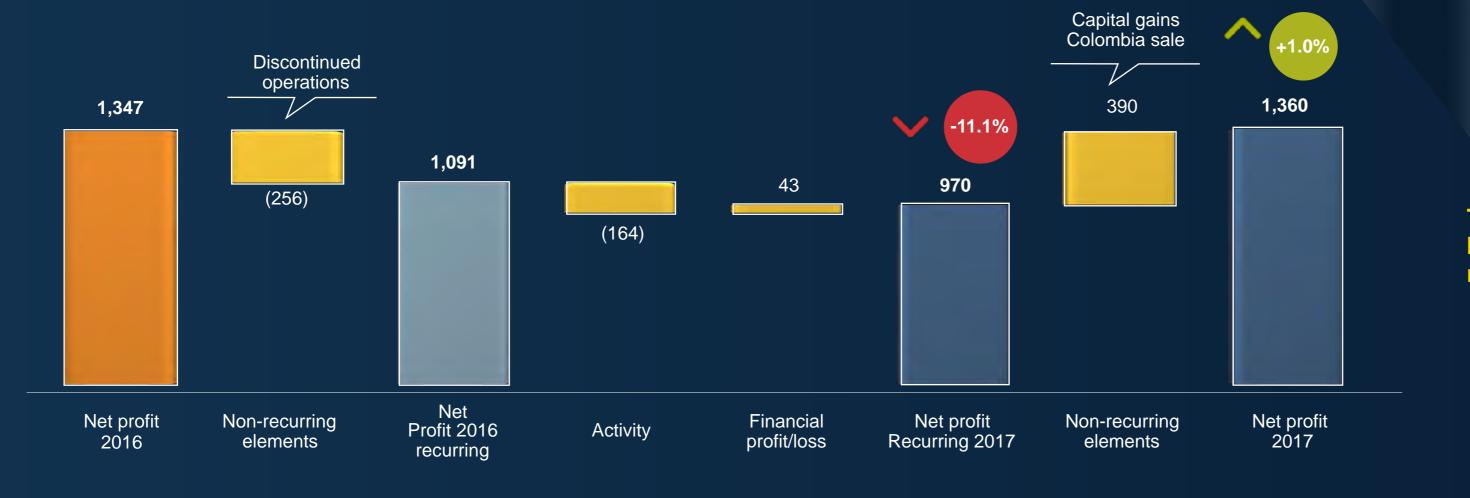
EBITDA Performance (€M)



Good performance of the Infrastructure business offset by difficulties in the Gas and Electricity business, especially in Spain



Net Profit Performance (M€)

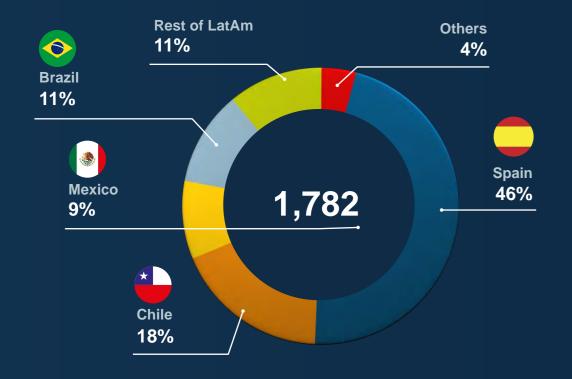


The negative impact of operations has been partially offset by the financial management of the debt

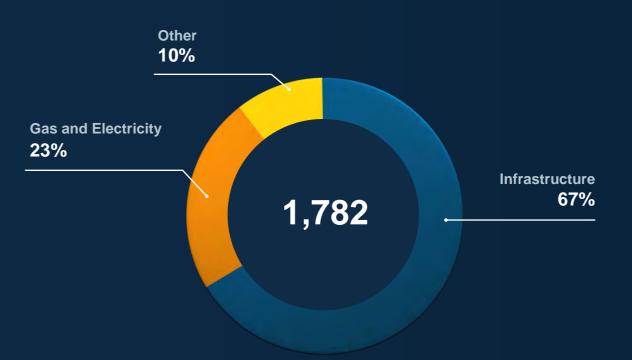


Investments (€M)

By Geography



By Activity



The group has continued to invest aiming to continue to grow organically in its traditional markets

General Principles Strategic Plan 2018-2022

Sold part of the gas distribution business in Colombia for 134 €M



Changes in Net Debt (€M)



Maintained the level of debt that ensures efficient capital structure

Reduced the cost of debt in 80bps

First issue of green bonds (800€M for 7 years at 0.875%)



Consolidated Balance Sheet as of December (€M)

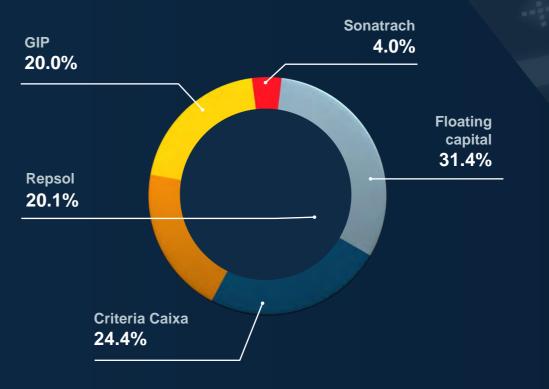


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Price evolution



2017 shareholding structure (%)



Good performance over peers (+8.4pp)

Shareholder remuneration

Dividend on account - financial year 2017

Final dividend for 2017 financial year

€0.33/share

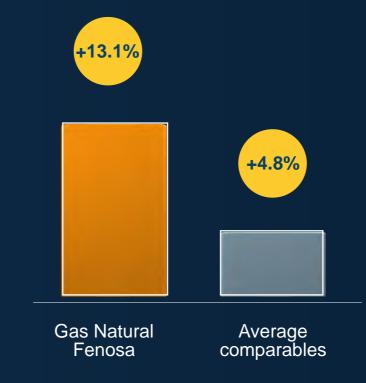
paid in cash on 27/09/2017

€0.67/share

payable in cash on 05/072018

Total dividend of 1.000€M

Total shareholder return 2017 (%) (dividend+annual share revaluation)



Remuneration attractive to the shareholder

Global Sustainability Indices and Rankings

Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM •

Global leadership in Gas utilities sector

MSCI

Leader in climate change mitigation and sustainability integration



Global recognition for environmental, social, and corporate governance best practices



Among the 120 most sustainable corporations in Europe and the Eurozone



TOP5 worldwide in transparency and sustainability



Foundation Achievements



Environment

Disclosure, research and awareness.

Over 2,500 attendees at 20 seminars specializing in energy and the environment.



Company

Fight against energy vulnerability.

32,000 vulnerable families protected



Technology

Energy innovation studies

First business exchange forum on renewable gas



Intelligent Mobility

General Principles Strategic Plan 2018-2022

Sustainable mobility impulse

Introduction NGV during Vocational Training



3) 2018 to May

Gas and Electricity

Gas commercialisation

175th anniversary

177 TWh

+13.2%

Electricity commercialisation

16 TWh

+6.7%

Electricity generated

19 TWh

+4.0%

Renewal and extension of gas supply contracts with Algeria

Important recovery of Asian gas market

Significant recovery of hydroelectric production in Spain

Expansion of LNG carrier fleet

Acquisition of 2 solar projects in Brazil

Infrastructure

Gas distribution

171 TWh

-1.2%

23 TWh

Electricity distribution

2018 to May

+3.1%

Gas distribution supply points

10.6 millions

+2.5%

Electricity distribution supply points

7.5 millions +1.6%

Lower gas sales in Brazil due to high hydraulicity

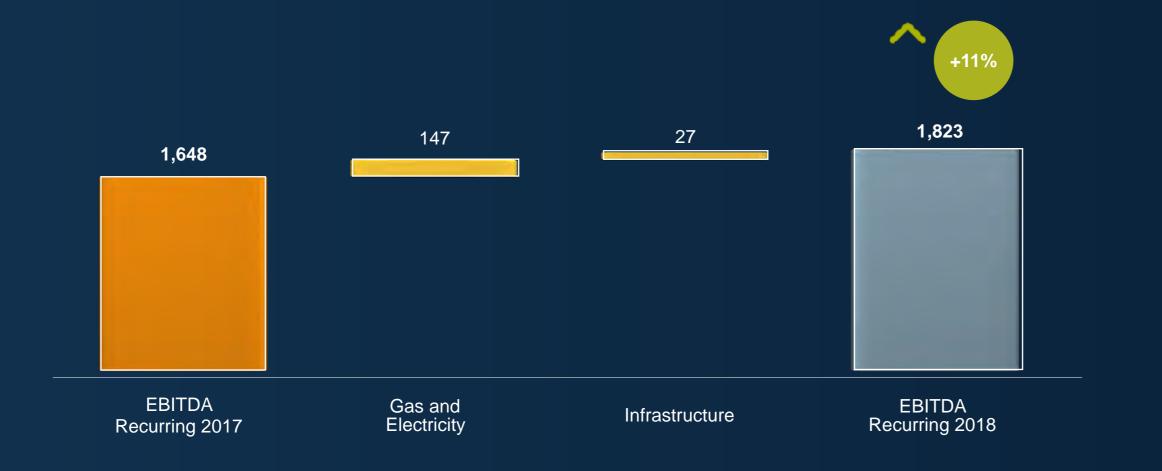
Implementation last segment of integral tariff review in Argentina

Divestments of:

- Minority stake in **Nedgia (20%) for 1,500€M**
- Businesses for gas distribution and commercialisation Italy for 736€M
- Gas distribution business in Colombia for 468€M



EBITDA Performance (€M)



Market conditions for gas and electricity have improved considerably

The Infrastructure business continues to grow sustainably



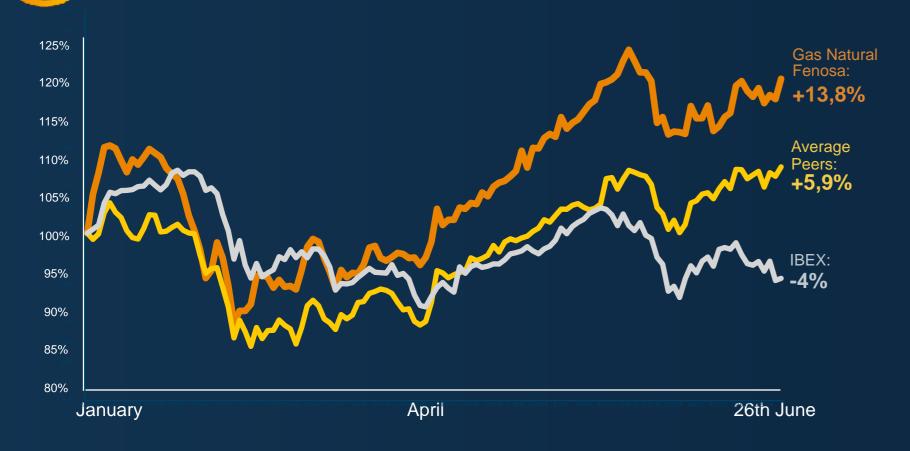
Net Profit Performance (€M)



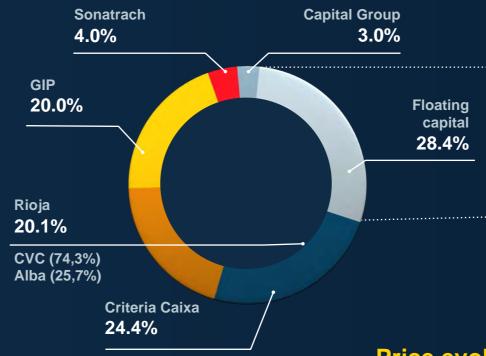
Operating growth and financial improvements drive recurring net profit

(3

Price evolution in 2018



Current Shareholding Structure (%)



Floating Capital Origin



Price evolution widely exceeds the IBEX, as well as its peers



Agreements Proposed to the Board



Proposed changes to the Board of Directors

2017 Results

Compact and agile, reducing its size and the number of Commissions Combining economic, management, engineers' and legal profiles

2018 to May

Extensive experience in industry, internationally and in complex organisations

Evaluated by independent experts

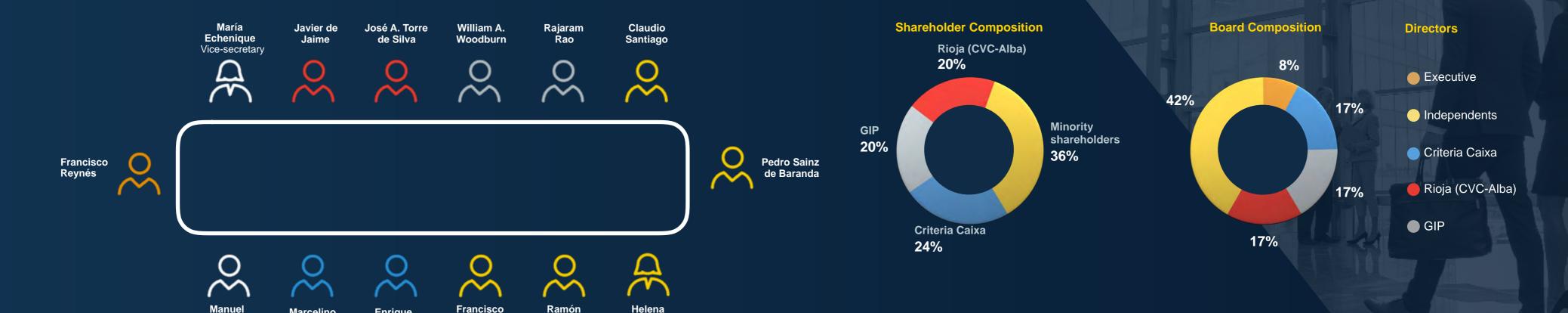
Strengthening the Code of Ethics and Compliance function



New Composition of the Board of Directors

G. Cobaleda

Secretary



Herrero



Proposed agreements

Annual Accounts and Management Report

Approval of individual and consolidated Annual Accounts

Profit application proposal

Board of Directors management approval

Corporate Governance

Determination of the number of Directors

Appointments, ratifications and reelections

Corporate Standards

Company By-laws

Shareholders Meeting Regulations

Board of Directors Regulations

Remunerations

Ratification of the implementation of the policy in force to date

Approval of the 2018-2020 policy

Advisory vote on the 2018 Annual Report



General Principles Strategic Plan 2018-2022



Axes for Transformation Strategic Plan 2018-2022

Simplicity in management

- Corporate Governance
- Organisational structure
- Corporate structure



- Creation of value
- Strategic businesses and countries
- Core functions

Efficiency

- Opex reduction
- Capex optimization
- Capital structure

Accountability

- Full responsibility for free cash flow by the Business Units
- Minimising the corporation
- Unique projects



- Minimum profitability
- Organic Development
- Inorganic growth

Innovación

- Digitization
- Re-engineering precesses
- Services and solutions

Vision of the Transformation Strategic Plan 2018-2022

Customer management

- Support centres
- Competitive offer
- Service quality

Employees

- Transformation as opportunity
- Responsibility and commitment
- Professional development

Shareholders

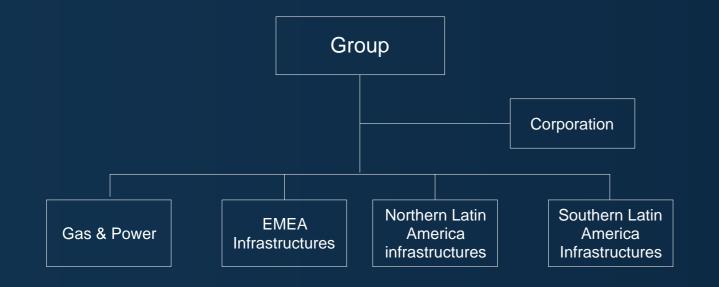
- Company simple and understandable
- Minimise risk and volatility
- Attractive remuneration policy

Environment

- Respect for the environment
- Corporate Social Responsibility
- Growth in renewables



New organisational structure and key roles



Businesses

- Maximise free cash flow
- Enhance organic development
- Manage regulation
- Optimise resources
- Apply Group policies

Corporation

- Determines the strategy and policies of the Group
- Leads inorganic development
- Controls economic performance
- Optimizes corporate resources
- Manages ad hoc projects



New brand and corporate image

Lever for transformation

Innovative, digital and customer-oriented



Committed to the environment

Respectful of our past

